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Recently, researchers proposed Collaboration Support Systems (CSS) as a new class of collaboration technology with which a collaboration									
engineer could pac	kage collaboration ex	pertise with collabora	tion technology in a fe	orm that non-ex	perts could use to successfully execute a				
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Project Accomplishments

Intellectual Achievements:

• Created a taxonomy of Collaboration Technology used as a foundation for process support systems (PSS) component capabilities.

- Derived a 7 layer model of collaboration which was adopted by USSTRATACOM's GISC as
 the foundation for designing and measuring large-scale multi-agency collaborative
 intelligence analysis exercises. Derived the inductive and deductive logical foundations
 for the Seven Layer Model of Collaboration.
- Developed conceptual foundations for the Universal Data Model
- Created an ontology for collaboration processes and systems
- Defined generalized requirements for Collaboration Support Systems (CSS) and for the primary CSS sub-systems, Computer Assisted Collaboration Engineering (CACE) and Process Support Systems (PSS).
- Created first draft of Collaboration Engineering Modeling Language (CEML) standard

Technical Achievements:

- Conducted three international requirements workshops for architectural design of Computer Assisted Collaboration Engineering (CACE) and PSS
 - o Created a server-side data architecture around a Universal Data Model
 - o Created a collaborative messaging architecture.
 - Created a browser-based client architecture for CACE
 - Created conceptual class architecture for ActionCenters
 - Established developer coding standards for CACE/PSS
- Specified data requirements for ActionCenter elements
- Created conceptual UI/UX designs for Agenda Editor, Activity Editor, ActionCenter Builder, and Screen Editor.
- Implemented CACE framework, Project Explorer, Security, Administration, User Management, and Recycle Bin for the CACE tool
- Implemented three technical innovations that should reduce development cycles for collaboration software:
 - Universal Data Model (UDM). A server that accepts any data in any set of relationships in real time without having to revise server-side metadata.

- O Dynamic Contribution Channels (DCC). Clients receive metadata at run time, and instruct the server what events to publish.
- Collaboration Support API (CSAPI). Packages difficult-to-build aspects of collaboration technology in a new class of middleware.
- Developed the ARCADE API (descended from the CSAPI) as the foundation for the ActionCenters CACE. Allows for the group-enabling of events with one or two lines of code. A pilot project based on the ARCADE API demonstrated development cycle reductions of 90% and more for collaborative components.
- Developed single, double, and triple indirector capabilities to disambiguate complex relationships among contributions to a collaborative system.
- Produced the first fully functional ActionCenter prototype for a military Course of Action
 Development process using the UDM, DCC, and CSAPI capabilities in order to exercise
 the back-end capabilities and to test UI concepts for ActionCenters.
- Implemented a Computer Assisted Collaboration Engineering (CACE) rapid development environment with an open, extensible architecture that accepts plug-in collaborative design and configuration editors, and plug-in collaborative components.
- Implemented editors and components and plugged them into the CACE framework:
 - Project Explorer
 - o ActionCenter Builder
 - Element Editor
 - Palette Explorer
 - o Activity, Standard Activity, Screen, Tool, Control, and Image components
 - Roster Component
 - Navigation Component
 - Outliner Component and derivatives:
 - List Component
 - Commenter Component
 - Annotation Component
 - o Parent-Child Shell Component
 - o File Repository Component
 - Symbol-and-arrow Diagram Component
- Implemented a Standard Activity insertion capability for runtime ActionCenters.

 Developed a collection of standard Collaborative Tools from ActionCenters compa
 - Developed a collection of standard Collaborative Tools from ActionCenters components:
 - Outline Builder
 - o Idea Swapper
 - Idea Organizer
 - o Idea Presenter
- Produced several prototype ActionCenters applications the new CACE capability
 - COA Development
 - Creative Problem Solving
 - Marketing Focus Groups
 - Risk Assessment
 - Commander's Intent

Archival publications (published) during reporting period: Journal Articles:

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- 11. KOLFSCHOTEN, G.L., VREEDE, G.J. DE (in Press), A Design Approach for Collaboration Processes: A Multi-Method Design Science Study in Collaboration Engineering, *Journal of Management Information Systems*.
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Book (Chapters):

- 1. Kolfschoten, G.L., Lowry, P.B., Dean, D.L., Vreede, G.J. de, Briggs, R.O., Patterns in Collaboration, Nunamaker, J.F. Jr., Romano, N.C. Jr., Briggs, R.O. (eds), *AMIS Volume on Collaboration Science*.
- 2. Kolfschoten, G.L., Vreede, G.J. de, Briggs, R.O. (IN Press), Collaboration Engineering. In Kilgour, D. M. & Eden, C. (Eds.). *Handbook of Group Decision and Negotiation*. Dordrecht: Springer.
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- 1. READ, A., BRIGGS, R.O., VREEDE, G.J. DE (2009), Understanding Relationships in Software Requirements, In: Kilgour, M., Wang, Q. (Eds), Proceedings of GDN 2009: An International Conference on Group Decision And Negotiation, Toronto, Canada, 14-17 June 2009, P. 150.
- 2. VREEDE, G.J. DE (2009), Collaboration Engineering: Technical And Methodological Advances, In: Kilgour, M., Wang, Q. (Eds), Proceedings of GDN 2009: An International Conference on Group Decision And Negotiation, Toronto, Canada, 14-17 June 2009, P. 178.

Electronic copies of these publications are available upon request.

Changes in research objectives, if any: None

Change in AFOSR program manager, if any:

Dr. David Luginbuhl left AFOSR, and no other program manager was assigned to the project.

Extensions granted or milestones slipped, if any: None

Include any new discoveries, inventions, or patent disclosures during this reporting period (if none, report none):

None

Appendix A Source Code Listing for the ActionCenters Collaboration Support Systems

The Source code for the ActionCenters prototype is too large to include as an e-mail attachment. It can therefore be retrieved from this URL:

shttps://actioncenters.svn.sourceforge.net/svnroot/actioncenters/trunk/AC/

Appendix B

Unpublished Technical Paper

Indirectors to Support Complex Relationships in the Universal Data Model for Collaboration Technology

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Indirectors to Support Complex Relationships in the Universal Data Model for Collaboration Technology

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Keywords: Computer-Assisted Collaboration Engineering, Collaboration Support Systems, Collaboration middleware, Universal Data Model.

1 Introduction

Recently, researchers proposed Collaboration Support Systems (CSS) as a new class of collaboration technology with which a collaboration engineer could package collaboration expertise with collaboration technology in a form that non-experts could use to successfully execute a work practice without extensive training on either the technology or the techniques [1]. To speed the development of CSS capabilities colleagues proposed and tested a middleware API for CSS development that encapsulates many of the difficult-to-build aspects of collaboration technology in the form of abstractions that programmers can reuse to cut development cycles for real-time collaborative components by about 90% [2]. The API sits on a universal data service that can accept any form of data in any set of relationships in real time without having to modify the metadata on the backend data store. The data store consists of a fixed set of tables organized around entities, attributes and relationships. The middleware abstractions provide a generic graph-based data manipulation of entities as nodes and relationships as edges. The conception of the universal data service assumed a hierarchical data model where any data object could be uniquely determined by a given set of relationships to superior objects.

There are, however, use cases where more-complex relationships are required. It may be useful for the same object to appear as a subordinate to several superior objects. Changes to the object in one context would be reflected in all other contexts where it appears. Consider, for instance a risk assessment scenario where a single control (a subordinate) could mitigate several risks (superiors), or a software engineering context where a single feature could fulfill several requirements. In some cases, it is valuable for an object to have the same subordinates in all contexts where it appears. In the risk assessment scenario, for example, it would be useful for the strengths and limitations (subordinates) associated with a control (superior) to appear with it under every risk that it mitigates. In other cases, it may be valuable for an object to appear with different subordinates in each context where it appears. In the software requirements scenario, for example, it would be valuable for a feature to appear with a different justification under each requirement that it fulfills.

The goal is to create among all appearances of the entity a sharing of attributes and/or superior/subordinate entities.. This paper proposes a data sharing solution using *indirectors* within the previously proposed Universal Data Model (UDM).

2 Universal Data Model

To set the scene for the paper, we begin with a brief overview of the UDM [2]. Figure 1 summarizes the core of the model. In particular, entities define data objects, which can have zero or more attributes and can be related to other data objects with zero ore more superior/subordinate relationships.

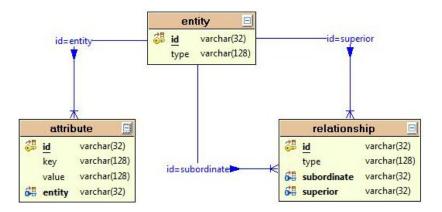


Fig. 1. Illustration of the core of the Universal Data Model capable of storing any data types with any attributes in any relationships. New data and new relationships can be stored in the same set of universal tables.

The primary benefit of the model is its generic nature. The same fixed set of tables can describe arbitrary relational data. Combined with graph-based data manipulation API, the same UDM-based data store can be used by multiple front-end client platforms to create new entities and relate them to existing data [2].

3 Indirectors in the UDM

The context of an entity in the UDM-based data store is determined by the entity's superiors. If the same entity with its subordinates needs to be used in a different context, then a new superior could be added to the entity. However, addition of new superiors may alter the existing context producing unintended side effects. For example, in CACE-based collaborative session screen design settings [1], if a certain screen object S with its subordinates, which define the screen's configuration, needs to be shown for a user in role R_1 during collaborative activity A_1 , then this context can be described by a set of relationships where S is a subordinate of R_1 and A_1 : i.e. $R_1 \rightarrow S$ and $A_1 \rightarrow S$. If the same screen S needs to be displayed to users in role R_2 during activity A_2 , then object S could be assigned two new superior entities: $R_2 \rightarrow S$ and $A_2 \rightarrow S$. However, this produces an unintended side-effect of making screen S visible for users in role R_2 during activity A_1 , because S is now their subordinate, too.

This side effect could be eliminated by cloning S as S' [3] and making clone S', instead of S, a subordinate of R_2 and A_2 . Cloning, however, is inefficient because it duplicates data and creates referential integrity problems [4] when data in the original or the clone changes.

4 Proposed Solution

Whenever there is a need for an entity to appear in more than one context, we create a new *indirector* entity with a 'cloneof' relationship to the original entity. The indirector gains a) a property containing the identity of its original; b) a flag property for whether it inherits its original's superior relationships; and c) a flag property for whether it inherits its original's subordinate relationships. Any properties set on the indirector would override similar properties of the original. Any properties not set on the indirector would be inherited from the original.

Table 1. Exhaustive enumeration of indirector types. Each configuration describes whether the indirector has (a) the same superiors, (b) the same subordinates and (c) the same properties.

##	Configuration	Same superiors	Same subordinates	Same attributes
1	Reflection	Yes	Yes	Yes
2	Masked Reflection	Yes	Yes	No
3	Twin	Yes	No	Yes
4	Masked Twin	Yes	No	No
5	Partner	No	Yes	Yes
6	Masked Partner	No	Yes	No
7	Understudy	No	No	Yes
8	Masked Understudy	No	No	No

Table 1 summarizes all possible configurations of shared data indirectors. Configuration 1, named "Reflection," corresponds to full sharing of relationships and attributes, which would be useful in cases where multiple instances of a subordinate object comprise a superior object. In case 2, "Masked Reflection," indirectors share relationships, but the attributes of the original object may be localized on the indirector without modifying the values of the original object, which can be useful, for example, for software localization/internationalization. In case 3, "Twin" an indirector shares superiors with its original, but has distinct subordinates, which can be useful in describing a distinct configuration for the same entity, or for creating different subordinate structures in different contexts. Case 4, "Masked Twin," allows for localization of a Twin indirector. Case 5, "Partner," defines a distinct manifestation of the same object in multiple contexts with the same subordinate structure in each context. This would be useful, for example, in defining the screen aliases, discussed in the previous section, by making the indirectors subordinate to the distinct superiors and connecting the indirectors to the original object and thereby sharing the original's subordinates and properties. Case 6 allows localization of a Partner indirector. In Case 7, the indirectors share properties, but have their own distinct superiors and subordinates, which can be useful, for example, in defining the same object in multiple contexts and multiple configurations. Finally, Case 8, "Masked Understudy" allows for the localization of attributes for Understudy Indirectors.

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Appendix C Earlier Annual Progress Reports

Annual Report 2008-2009

To: technicalreports@afosr.af.mil

Dr. David Luginbuhl, david.luginbuhl@afosr.af.mil

Subject: Annual progress Statement to Dr. David Luginbuhl

Contract/Grant Title: BattleSpace ActionCenters

Contract/Grant#: FA9550-08-1-0263

Reporting Period: 15 May 2008 to 14 May 2009

Annual accomplishments:

Intellectual Achievements:

- Derived a 7 layer model of collaboration which was adopted by USSTRATACOM's GISC as the foundation for designing and measuring large-scale multi-agency collaborative intelligence analysis exercises.
- Created a taxonomy of Collaboration Technology used as a foundation for process support systems (PSS) component capabilities.

Technical Achievements:

- Conducted three international requirements workshops for architectural design of Computer Assisted Collaboration Engineering (CACE) and PSS
 - o Created a server-side data architecture around a Universal Data Model
 - o Created a collaborative messaging architecture.
 - o Created a browser-based client architecture for CACE
 - o Created conceptual class architecture for ActionCenters
 - Established developer coding standards for CACE/PSS
- Created first draft of Collaboration Engineering Modeling Language (CEML) standard
- Specified data requirements for ActionCenter elements
- Created conceptual UI designs for Agenda Editor, Activity Editor, ActionCenter Builder, and Screen Editor.
- Implemented CACE framework, Project Explorer, Security, Administration, User Management, and Recycle Bin for the CACE tool

Operational Achievements

• Observed warfighters in mission-critical collaborative operations:

- Multi-agency crisis response exercise (Iowa & Nebraska Army & Air National Guard, and 40 civilian law enforcement, government, and NGO organizations)
- Multi-agency intelligence analysis limited objective experiment (USSTRATCOM, NORTHCOM, CENTCOM, CIA, FBI & other civilian and military agencies)

Archival publications (published) during reporting period:

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- 3. Read, A., Briggs, R.O., Vreede, G.J. De (2009), Understanding Relationships in Software Requirements, In: Kilgour, M., Wang, Q. (Eds), *Proceedings of GDN 2009: An International Conference on Group Decision And Negotiation*, Toronto, Canada, 14-17 June 2009, P. 150.
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Electronic copies of these publications are available upon request.

Changes in research objectives, if any: None

Change in AFOSR program manager, if any: None

Extensions granted or milestones slipped, if any: None

Include any new discoveries, inventions, or patent disclosures during this reporting period (if none, report none): None

Annual Report 2009-2010

To: technicalreports@afosr.af.mil

Dr. David Luginbuhl, david.luginbuhl@afosr.af.mil

Subject: Annual progress Statement to Dr. David Luginbuhl

Contract/Grant Title: BattleSpace ActionCenters

Contract/Grant#: FA9550-08-1-0263

Reporting Period: 15 May 2009 to 14 May 2010

Annual accomplishments:

Intellectual Achievements:

 Derived the inductive and deductive logical foundations for the Seven Layer Model of Collaboration.

• Developed conceptual foundations for the Universal Data Model

Technical Achievements:

- Implemented three technical innovations that should reduce development cycles for collaboration software:
 - Universal Data Model (UDM). A server that accepts any data in any set of relationships in real time without having to revise server-side metadata.
 - O Dynamic Contribution Channels (DCC). Clients receive metadata at run time, and instruct the server what events to publish.
 - Collaboration Support API (CSAPI). Packages difficult-to-build aspects of collaboration technology in a new class of middleware.
- Produced the first fully functional ActionCenter prototype for a military Course of Action
 Development process using the UDM, DCC, and CSAPI capabilities in order to exercise the backend capabilities and to test UI concepts for ActionCenters.
- Implemented a Computer Assisted Collaboration Engineering (CACE) rapid development environment with an open, extensible architecture that accepts plug-in collaborative design and configuration editors, and plug-in collaborative components.
- Implemented the following editors and components and plugged them into the CACE framework:
 - Project Explorer
 - o ActionCenter Builder
 - o Element Editor
 - Palette Explorer
 - Roster Component
 - Navigation Component
- Produced the first simple prototype ActionCenter using the CACE capability.

Archival publications (published) during reporting period:

Journal Articles:

- BADURA, V., READ, A., BRIGGS, R.O., VREEDE, G.J. DE (IN PRESS), Coding for Unique Ideas and Ambiguity: The effects of Convergence Intervention on the Artifact of an Ideation Activity, *International Journal of Social and Organizational Dynamics in IT*.
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Conference Abstracts:

None

Electronic copies of these publications are available upon request.

Changes in research objectives, if any: None

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Include any new discoveries, inventions, or patent disclosures during this reporting period (if none,

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